



FY 2026-27 Through FY 2031-32 Recommended CIP

*City Council Meeting
April 8, 2026*



- **Balanced and Responsible Planning:** The Capital Improvement Program (CIP) is planned over six years to make sure spending matches available funding. This helps the City stay financially responsible while continuing to invest in important projects.
- **Aligned with City Priorities:** The CIP focuses on what matters most to the City Council. This includes keeping the community safe, supporting local businesses, improving neighborhoods, building housing, improving transportation, and creating opportunities for youth.
- **What We Can Realistically Deliver:** The CIP is based on what the City can complete. This depends on available funding, staff capacity, and market conditions like construction costs and contractor availability.
- **Funding Overview:**
 - **Through FY 2027:** \$96.6 million recommended
 - **Through FY 2032:** \$668.1 million total program value
 - **Project Closures and Reuse of Funds**
 - \$11.1 million in projects are recommended to be closed
 - \$1.15 million from completed or closed projects will be reused to support new or ongoing projects

- Ongoing commitment to a comprehensive approach to community safety
- Enhance economic growth throughout the city
- Continue commitment to revitalization efforts and housing needs
- Evaluate and expand transportation and other connectivity for residents
- Increase Parks and Recreation opportunities for youth engagement and interaction

- **Finish What We've Started:** The City focuses on completing current projects before starting new ones. This helps make the best use of time and money.
- **Make Sure We Can Deliver:** Projects are planned based on what the City can realistically complete—on time, within budget, and at a high quality. This depends on available funding, staff, and market conditions.
- **Understanding Capacity**
 - **Financial Capacity:** Having enough funding from sources like bonds, taxes, grants, and savings
 - **Organizational Capacity:** Having the staff and systems needed to plan and manage projects
 - **Market Capacity:** Making sure contractors and suppliers are available to do the work
- **Take Care of What We Already Have:** The City invests in repairing and maintaining roads, buildings, and other infrastructure to keep them in good condition.
- **Plan for the Long Term:** The CIP is designed to stay financially stable over time, even if the economy changes.

Recommended Capital Funding

- Balanced at Current Tax Rates
- Closed Project Funding Reallocated
- Stormwater Rate Implementation Underway, with possible increase, based on operations
- Solid Waste, possible rate increase, based on operations
- Exhausting the General Obligation Bond Capacity
- Continue to Focus on Grant Funding

Possible Funding Strategies for City Council

- Additional Penny for Capital
- Additional 2 Pennies for Capital
- Future General Obligation Bond Elections

The FY 2026 penny value is \$2,393,800

Funding Sources

	Appropriation To Date	Recommended FY 2027	Planned FY 2028	Planned FY 2029	Planned FY 2030	Planned FY 2031	Planned FY 2032	Total
Dedicated CIP Tax Rates	\$ 3,736,377	4,907,492	3,979,340	4,345,055	4,361,715	4,417,020	2,869,611	28,616,610
Installment Debt Financing	29,169,608	-	-	6,500,000	-	6,500,000	-	42,169,608
Enterprise Pay Go	81,269,076	6,592,895	6,150,637	13,359,098	5,128,568	6,295,232	9,425,693	128,221,199
Enterprise Revenue Bonds	8,381,946	1,195,000	16,000,000	17,500,000	-	-	-	43,076,946
Federal Funding	23,495,874	22,047,312	-	-	-	-	-	45,543,186
General Fund Pay Go	68,729,523	2,643,580	1,183,580	-	-	-	-	72,556,683
General Obligation Bonds	79,914,482	17,902,942	1,033,000	-	-	-	-	98,850,424
Limited Obligation Bonds	19,011,304	-	-	-	-	-	-	19,011,304
Local Funding	5,994,934	9,878	-	-	-	-	-	6,004,812
Other Funding Sources	12,906,070	2,505,000	-	-	-	-	-	15,411,070
State Funding	98,844,636	36,418,366	4,993,465	5,040,900	5,088,809	5,137,197	4,950,000	160,473,373
Unassigned Fund Balance	5,575,643	2,389,766	33,075	34,729	36,465	38,288	18,318	8,126,284
Total	\$ 437,029,473	96,612,231	33,373,097	46,779,782	14,615,557	22,387,737	17,263,622	668,061,499

Recommended CIP by Fund

	Appropriation To Date	Recommended FY 2027	Planned FY 2028	Planned FY 2029	Planned FY 2030	Planned FY 2031	Planned FY 2032	Total
Airport Capital Fund	\$ 32,674,779	13,243,253	40,000	40,000	40,000	40,000	40,000	46,118,032
Econ & Physical Development Capital Project Fund	20,052,636	-	-	-	-	-	-	20,052,636
Environmental Protection Capital Project Fund	4,253,187	1,082,788	16,000,000	17,587,660	-	92,043	-	39,015,678
General Government Capital Project Fund	45,338,443	8,860,866	6,130,559	5,227,615	5,884,230	6,047,496	7,979,553	85,468,762
Parks and Recreation Bond Fund	47,709,839	-	-	-	-	-	-	47,709,839
Parks and Recreation Capital Project Fund	32,577,238	975,195	33,075	34,729	36,465	38,288	31,500	33,726,490
Public Safety Capital Project Fund	66,953,666	18,958,146	1,433,580	6,500,000	-	6,500,000	-	100,345,392
Solid Waste Capital Project Fund	537,768	378,828	282,744	282,744	282,744	282,744	282,744	2,330,316
Stormwater Capital Project Fund	94,433,278	40,106,296	2,877,051	11,010,000	2,275,000	3,301,009	3,573,396	157,576,030
Transit Capital Project Fund	14,586,034	5,810,000	-	-	-	-	-	20,396,034
Transit Special Revenue Fund	2,236,851	100,000	-	-	-	-	-	2,336,851
Transportation Capital Project Fund	75,675,754	7,096,859	6,576,088	6,097,034	6,097,118	6,086,157	5,356,429	112,985,439
Total	\$ 437,029,473	96,612,231	33,373,097	46,779,782	14,615,557	22,387,737	17,263,622	668,061,499

Recommended CIP by Category

	Appropriation To Date	Recommended FY 2027	Planned FY 2028	Planned FY 2029	Planned FY 2030	Planned FY 2031	Planned FY 2032	Total
Infrastructure	\$ 112,703,423	47,752,618	17,595,452	18,062,375	506,600	440,000	140,000	197,200,468
Maintenance & Renewal	195,681,018	42,524,094	14,594,065	28,717,407	14,108,957	21,947,737	17,123,622	334,696,900
Facility Renovation	8,469,702	1,998,504	-	-	-	-	-	10,468,206
Expansion	120,175,330	4,337,015	1,183,580	-	-	-	-	125,695,925
Total	\$ 437,029,473	96,612,231	33,373,097	46,779,782	14,615,557	22,387,737	17,263,622	668,061,499

- **General Capital Projects (\$1,287,663)**
 - **COF Full Facility Inventory & Replacement — \$270,000:** To develop a comprehensive facility inventory and replacement planning system to improve asset management and support long-term infrastructure planning.
 - **Parking Lot Maintenance II — \$75,000:** To repair and resurface City parking lots to extend asset life, improve safety, and support economic activity.
 - **Replacing Timekeeping System — \$942,663:** Upgrade the City's timekeeping system to improve accuracy, efficiency, and overall organizational effectiveness.
- **Public Safety (\$2,074,741)**
 - **CAD System — \$1,183,580:** To upgrade emergency dispatch technology to improve response times, coordination, and overall community safety.
 - **Emergency Medical Services Portal — \$70,000:** To implement a digital EMS portal to improve service coordination, data access, and emergency response efficiency.
 - **Public Safety Radio Upgrade — \$821,161:** To enhance communication systems for first responders to ensure reliable operations and strengthen emergency response capabilities.

- **Parks & Recreation (\$493,695)**

- **Century Track Improvements — \$181,125:** To upgrade track facilities to enhance recreational opportunities and support community health and youth engagement.
- **Senior Center East Additional Parking — \$312,570:** Expands parking at the Senior Center to improve accessibility and better serve the growing senior population.

- **Transportation (\$5,018,711)**

- **City-Owned Signal Modernization — \$322,211:** To upgrade traffic signals to improve traffic flow, reduce congestion, and enhance roadway safety.
- **Pavement Preservation Program II — \$4,696,500:** To maintain and repair roadways to extend their lifespan, improve driving conditions, and reduce long-term costs.



- **Stormwater (\$895,000)**

- **Drainage Assistance Program — \$300,000:** To address neighborhood drainage issues to reduce flooding risk and protect homes and infrastructure.
- **Stormwater Office Capacity Optimization — \$95,000:** To improve staffing, tools, and processes to increase the City's ability to manage stormwater programs effectively.
- **Stormwater Strategic Plan — \$500,000:** To develop a long-term plan to improve stormwater management and strengthen system resilience.

- **Transit (\$5,810,000)**

- **FY27 Bus Replacement — \$4,500,000:** To replace aging buses to improve reliability, reduce maintenance costs, and enhance transit service.
- **FY27 Support Vehicles Replacements — \$235,000:** To replace transit support vehicles to maintain efficient and reliable operations.
- **Midlife Refurbishment for Buses — \$975,000:** To refurbish existing buses to extend their useful life and maximize prior investments.
- **Radio Replacement — \$100,000:** To upgrade communication equipment to support safe and reliable transit operations.

Recommended New Projects

- **Transit Special Revenue Fund (\$100,000)** for education and training for transit staff to strengthen workforce capacity and improve service delivery.
- **Airport Capital Projects fund (\$13,203,253)** for the repaving and painting of North General Aviation, to maintain safe operations and support airport development.
- **Solid Waste (\$378,828)** to replace the solid waste onboarding system to increase route efficiency and enhance solid waste services.



- **General Capital Projects**

- **Fleet Replacement — \$285,000:** Replacing older City vehicles on a regular schedule. Newer vehicles are more reliable, cost less to maintain, and help City services run smoothly.
- **Infrastructure Lifecycle Replacement Program — \$250,000:** Updating important technology and facility systems before they fail. This helps prevent service disruptions and avoids expensive emergency repairs.
- **Parking Lot Maintenance II — \$25,000:** Repair and resurface City parking lots. Keeping them in good condition improves safety and helps avoid bigger repair costs later.
- **Print Shop Equipment Replacement — \$53,984:** Replace old print equipment used by the City. New equipment works faster, saves money, and reduces the need to use outside vendors.

- **Public Safety Capital Projects**

- **CCTV at Fire Stations, City Hall, and Parking Deck — \$285,650:** Install and upgrade security cameras at key City locations. It helps keep people and property safe and supports faster response to incidents.
- **Public Safety Radio — \$800,000:** Upgrade communication systems used by emergency responders. Reliable communication is critical for quick and effective emergency response.

- **Parks & Recreation Projects**

- **Recreation Amenities Refurbishment — \$100,000:** Repair and replace park features like benches and shelters. It helps keep parks safe, welcoming, and enjoyable for everyone.
- **Recreational Surface Refurbishment — \$100,000:** Repair courts and other recreation surfaces. Keeping them in good condition supports active lifestyles and prevents costly future repairs.

- **Transportation Projects**

- **Bike Lane Program — \$350,000:** Add and improve bike lanes across the City. It makes biking safer and gives people more ways to get around.
- **HSIP Location – Good Middling and Two Bale — \$9,000:** Improve safety at high-risk locations. Fixing known problem areas helps prevent accidents.
- **NCDOT Companion Funding — \$200,000:** Matching funds to partner with the state on transportation improvements. It helps the City get more value from outside funding.
- **Sidewalk Program — \$500,000:** Build and repair sidewalks. It makes walking safer and improves connections between neighborhoods and destinations.
- **400 Block Hay Street Pavers and Sidewalk — \$490,000:** Upgrade a downtown area with new sidewalks and pavers. It improves the look of the area and supports local businesses.

- **Building Maintenance II — \$149,671:** Additional maintenance for City buildings, including repairs to systems, structures, and interior spaces. Taking care of these buildings now helps avoid bigger, more expensive problems later and keeps them safe for staff and the public.
- **Public Safety Radio Upgrade — \$1,000,000:** Upgrade the City's emergency communication system. Better radios help police and firefighters communicate clearly and respond faster during emergencies.
- **Aquatic Facility Refurbishment — \$240,982:** Repair and improve City pools and related facilities. Keeping these spaces in good condition ensures they are safe and enjoyable for the community.
- **Playground Equipment and Improvements — \$300,000:** Replace and upgrade playground equipment. It makes parks safer, more accessible, and more fun for children and families.
- **NCDOT Bike Plan Update — \$95,000:** Update the City's bike plan with help from the state. The plan will guide future improvements, making biking safer and better connected across the City.

- **Farmers Road Extension — \$1,200,000:** Roadway, drainage, and pedestrian facility improvements to extend Farmers Road. An additional connection will improve traffic distribution, enhances emergency response efficiency, and reduces dependence on a single access route.
- **Single Access Neighborhood Connectivity Projects — \$50,000:** Design, right-of-way acquisition, and construction of 4 of the 5 top scoring connections identified in the Comprehensive Transportation Plan's Connectivity Analysis. Connections will bring these locations into current policy standards for new developments.
- **Supplemental Pedestrian Plan Projects — \$400,000:** Construct the pedestrian projects identified by the 2025 Supplemental Pedestrian Plan. Sidewalks and crosswalks increase safety and lead to a decrease in pedestrian related crashes.



- **Geopolitical Risks:** Events happening around the world—like conflicts, trade issues, or new regulations—can affect supply chains. This can make materials and labor harder to find and more expensive.
- **Political Risks:** Changes in leadership or government priorities at the local, state, or federal level can affect funding, approvals, and which projects move forward.
- **Economic Risks:** Things like inflation, interest rates, or a slowing economy can reduce available funding and increase project costs, making long-term planning more difficult.
- **Market Risks:** If there aren't enough contractors, workers, or materials available locally, projects can be delayed or even canceled.
- **Organizational Capacity Risks:** The City's ability to deliver projects depends on having enough staff, the right expertise, and efficient processes. Without these, projects may fall behind schedule or go over budget.



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