

## **CITY COUNCIL SUBMISSION PACKAGE: Blue Street Office Building Renovation**

**Project:** Blue Street Office Buildings Renovation

**Project No.:** COF1517006

**Request:** Approval of Contract Award

**Recommended Contractor:** Cruz Masters, LLC

**Recommended Amount:** \$693,713.00 (includes Add Alternate G1).

### **Procurement Summary:**

The City received competitive bids on July 23, 2026 for the Blue Street Office Buildings Renovation. Seven bids were received from responsive bidders and Cruz Masters, LLC submitted the apparent low bid. The architect recommended award to Cruz Masters, LLC following review of the bid tabulation and qualifications.

### **Project Summary:**

The project includes interior renovation and reroofing of the existing Blue Street Office Building as the base bid together with renovation and reroofing of the adjacent Auxiliary Building as Add Alternate G1 for future City office space.

### **Evaluation & Basis for Recommendation:**

| <b>Criteria</b>                            | <b>Finding</b> | <b>Basis</b>                                            |
|--------------------------------------------|----------------|---------------------------------------------------------|
| Lowest Cost                                | Pass           | Lowest responsive bid at \$693,713 including Add Alt G1 |
| Responsive                                 | Pass           | Required forms, addenda and bid security submitted      |
| Responsible                                | Pass           | Positive reference checks and active NC license         |
| NC Licensing Board for General Contractors | Pass           | Current – Active   Unlimited                            |
| NC Secretary of State                      | Pass           | Current-Active NC LLC                                   |

### **Recommendation:**

Award the construction contract to Cruz Masters, LLC in the amount of \$693,713.00, including Add Alternate G1.

## **Appendices**

**A - Certified Bid Tabulation - July 23, 2026**

**B - Architect Recommendation Letter**

**C - Reference Verification Letter**

**D - Lowest Responsive Responsible Bidder Flowchart**

**E - Bid Bond Verification**

**F - NC Secretary of State Annual Report and Business Registration**

**G - NC Licensing Board Verification**

**H - Bid Proposal Package**

A



# Bid Tabulation

July 23, 2026

Blue Street Office Buildings Renovation  
Owner: City of Fayetteville

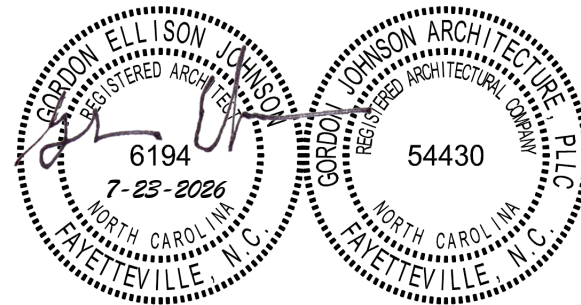


| General Contractor                       | Addenda 1 | Required Forms | Bid Security | Base Bid     | Alt. G-1     |
|------------------------------------------|-----------|----------------|--------------|--------------|--------------|
| BKS Construction                         | -         | -              | -            | No Bid       |              |
| Cruz Master LLC                          | ✓         | ✓              | ✓            | \$556,746.00 | \$136,967.00 |
| Eastern Builders                         | -         | -              | -            | No Bid       |              |
| Group III Management                     | ✓         | ✓              | ✓            | \$815,000.00 | \$234,000.00 |
| Hayes, Inc.                              | ✓         | ✓              | ✓            | \$605,489.00 | \$247,000.00 |
| K&C Contractors, Inc.                    | -         | -              | -            | No Bid       |              |
| Kevin K Jacobs General Contracting, Inc. | ✓         | ✓              | ✓            | \$899,500.00 | \$249,500.00 |
| L & L Drywall & Construction, Inc.       | ✓         | ✓              | ✓            | \$715,900.00 | \$205,000.00 |
| M&E Contracting, Inc.                    | -         | -              | -            | No Bid       |              |
| Marks Construction Company               | -         | -              | -            | No Bid       |              |
| Navlani Construction                     | ✓         | *              | ✓            | \$771,073.00 | \$271,875.00 |
| Shaw Construction Company, Inc.          | ✓         | **             | ✓            | \$807,595.80 | \$233,826.12 |

I certify that the bids represented herein (with exceptions noted) were properly submitted in accordance with requirements of the General Statutes of North Carolina, G.S. 143-128.

\*Bidder did not include copy of NC General Contractor License; no subcontractors listed on Attachment "I".

\*\* Bidder did not include copy of NC General Contractor License



B



July 24, 2026

Ms. Kimberly Toon  
Assistant CFO - Purchasing  
City of Fayetteville  
433 Hay Street  
Fayetteville, North Carolina 28301

Re: Blue Street Office Buildings Renovation, APN 2521

Dear Ms. Toon:

Please find attached original copies of all seven bids presented on July 23, 2026 and an original bid tab (sealed) for the project referenced above. As you can see from the chart below Cruz Masters, LLC is the apparent low bidder as a single prime contractor for this project. Pending your final review of bid qualifications, I recommend the following contractors be considered for award of the project in the following order:

|                                |                                            |          |                     |
|--------------------------------|--------------------------------------------|----------|---------------------|
| <b>Low Bid:</b>                | <b>Cruz Masters, LLC</b>                   | <b>@</b> | <b>\$693,713.00</b> |
|                                | Add Alt G1 = \$136,967.00 (incl. in above) |          |                     |
| <b>2<sup>nd</sup> Low Bid:</b> | <b>Hayes, Inc.</b>                         | <b>@</b> | <b>\$852,489.00</b> |
|                                | Add Alt G1 = \$247,000.00 (incl. in above) |          |                     |
| <b>3<sup>rd</sup> Low Bid:</b> | <b>LLDC, Inc.</b>                          | <b>@</b> | <b>\$920,900.00</b> |
|                                | Add Alt G1 = \$205,000.00 (incl. in above) |          |                     |

The total construction costs shown above includes alternate G1. If alternate G1 is not accepted please subtract that value from the total cost shown. Since Cruz Masters, LLC's bid is the lowest with or without the alternate I recommend Cruz Masters, LLC be awarded this project.

If you have any questions or concerns, please feel free to contact me.

Respectfully Submitted,

Gordon E. Johnson, AIA, LEED AP

Attachments: Certified Bid Tabulation  
Contractors' bids

C



July 24, 2026

Ms. Kimberly Toon  
Assistant CFO - Purchasing  
City of Fayetteville  
433 Hay Street  
Fayetteville, North Carolina 28301

Re: Blue Street Office Buildings Renovation, APN 2521

Dear Ms. Toon:

Today I called all three references listed on Cruz Masters, LLC bid document and found all references I could reach by phone spoke very highly of this company. Atlantic Marine listed on their reference sheet stated that Cruz regularly does construction work on military bases for Atlantic where they completed the most recent project ahead of time and within budget in May of this year. Atlantic stated that they would hire Cruz again if the opportunity arose. Fayetteville State University also stated that they would hire Cruz Masters, LLC again if the opportunity arose. I therefore recommend Cruz Masters, LLC be awarded this project.

If you have any questions or concerns, please feel free to contact me.

Respectfully Submitted,

A handwritten signature in black ink, appearing to read "Gordon E. Johnson".

Gordon E. Johnson, AIA, LEED AP

Attachment: Cruz Masters, LLC Attachment B: References Form

**ATTACHMENT B: REFERENCES FORM (CONSTRUCTION)****Respondent:** Cruz Masters, LLC

Provide at least three (3) references from clients for whom your firm has provided construction services of similar size and scope within the last seven (7) years. At least one reference should be a North Carolina municipality, county, or public agency. References shall not be from the City of Fayetteville.

| Organization                  | Contact         | Phone        | Email                  | Project Value |
|-------------------------------|-----------------|--------------|------------------------|---------------|
| Gideon Contracting            | Brian Glover    | 239-789-6181 | BCGlover@gideonusa.com | 376,071.00    |
| Atlantic Marine               | Sherri Stoddard | 757-304-2440 | n/a                    | 415,142.53    |
| Fayetteville State University | Joshua McClain  | 910-672-1468 | jmcclain2@uncfsu.edu   |               |

**Reference 1 — Nature of Construction Work / Services Provided:**roofing, framing drywall painting ACT

Contract Value: \$ 376,071.00      Start Date: 01/22/2024      Completion Date: 12/18/2024

**Reference 2 — Nature of Construction Work / Services Provided:**Roofing, painting, ACT

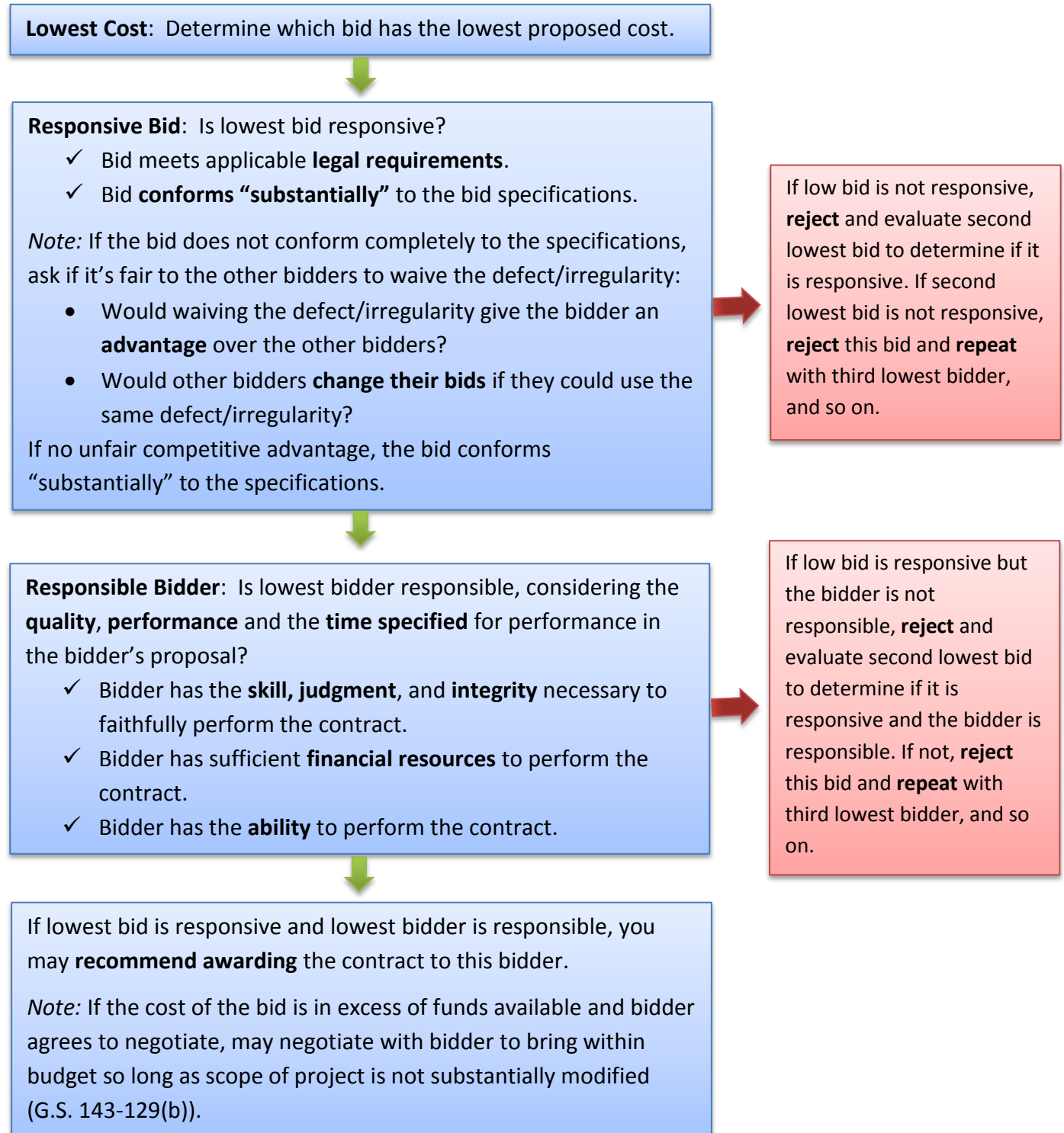
Contract Value: \$ 415,142.53      Start Date: 01/04/2020      Completion Date: 07/22/2020

**Reference 3 — Nature of Construction Work / Services Provided:**drywall, electrical flooring and painting

Contract Value: \$ 502,668.94      Start Date: 05/16/2025      Completion Date: 08/26/2025

## Awarding Competitively Bid Contracts

### Lowest Responsive Responsible Bidder Flowchart



#### References:

G.S. 143-128, 143-129, 143-131; *Professional Food Services Management v. North Carolina Department of Administration*, 109 N.C. App. 265, 426 S.E.2d 447 (1993); *Kinsey Contracting Co. v. City of Fayetteville*, 106 N.C. App. 383, 416 S.E.2d 607, disc. review denied, 332 N.C. 345, 431 S.E.2d 149 (1992). For additional information, see Frayda S. Bluestein, "Understanding the Responsiveness Requirement in Competitive Bidding," Local Government Law Bulletin No. 102 (May 2002), available at <http://www.sog.unc.edu/pubs/electronicversions/pdfs/lglb102.pdf>.

## E - Bid Bond Verification



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[EXTERNAL]RE: Bid Bond Verification for Cruz Master for the Project Blue Street Office Building.

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From Caleb Evans <cevens@iscfay.com>

Date Mon 7/27/2026 4:04 PM

To Tanya L. Hazlett <TanyaHazlett@FayettevilleNC.Gov>

Cc Walter N. Lennon <WalterLennon@FayettevilleNC.Gov>; Kimberly D. Toon <KimberlyToon@FayettevilleNC.gov>; Kymberly Locklear <KymberlyLocklear@FayettevilleNC.gov>; Jessica Hilburn <jhilburn@iscfay.com>; Jimmy Cruz <Jimmy.Cruz@cruzmastersllc.com>

Good Morning,

Yes we provided the bid bond through Penn National Mutual Casualty Insurance Company for Cruz Masters, LLC on the Blue Street Office Building, Fayetteville, NC.

Cruz Masters, LLC is pre-approved up to \$2M for bonds with Penn National.

The bid bond provided was 5% of the bid amount.

Thank you and let me know if you need anything further,

CALEB D. EVANS, CBIA  
Broker/Agent  
[Insurance Service Center](#)  
p: 910.922.3356 f: 910.323-3796



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**From:** Tanya L. Hazlett <TanyaHazlett@FayettevilleNC.Gov>

**Sent:** Monday, July 27, 2026 10:52 AM

**To:** Caleb Evans <cevens@iscfay.com>

**Cc:** Walter N. Lennon <WalterLennon@FayettevilleNC.Gov>; Kimberly D. Toon <KimberlyToon@FayettevilleNC.gov>; Kymberly Locklear <KymberlyLocklear@FayettevilleNC.gov>; Tanya L. Hazlett <TanyaHazlett@FayettevilleNC.Gov>

**Subject:** Bid Bond Verification for Cruz Master for the Project Blue Street Office Building.

**Importance:** High

Mr. Evans,

We kindly request verification of the attached Bid Bond for Cruz Master for the Project Blue Street Office Building.

|                        |                             |
|------------------------|-----------------------------|
| <b>Amount of Bond:</b> | \$693,713.00 5%             |
| <b>Bidder:</b>         | Cruz Masters LLC            |
| <b>Owner:</b>          | City of Fayetteville        |
| <b>Bid Project:</b>    | Blue Street Office Building |

Please confirm validity at your earliest convenience.

Kind Regards,



**Tanya Hazlett**

*Purchasing Agent, NCCM*

Finance Department | Purchasing Division

433 Hay Street | Fayetteville, NC 28301

910.433.1266

**\*\* CAUTION:** External email. Do not click links or open attachments unless sender is verified. Send all suspicious email as an attachment to [ITSecurity@fayettevillenc.gov](mailto:ITSecurity@fayettevillenc.gov) **\*\***



# F - NC Secretary of State Annual Report

## LIMITED LIABILITY COMPANY ANNUAL REPORT

1/6/2022

NAME OF LIMITED LIABILITY COMPANY: Cruz Masters, LLC

SECRETARY OF STATE ID NUMBER: 1933353 STATE OF FORMATION: NC

REPORT FOR THE CALENDAR YEAR: 2026

Filing Office Use Only  
E - Filed Annual Report  
1933353  
CA202604006908  
2/9/2026 08:18

### SECTION A: REGISTERED AGENT'S INFORMATION

☐ Changes

1. NAME OF REGISTERED AGENT: Jimmy Cruz

2. SIGNATURE OF THE NEW REGISTERED AGENT: \_\_\_\_\_

SIGNATURE CONSTITUTES CONSENT TO THE APPOINTMENT

3. REGISTERED AGENT OFFICE STREET ADDRESS & COUNTY 4. REGISTERED AGENT OFFICE MAILING ADDRESS

729 Snowhill Road 729 Snowhill Road

Fayetteville, NC 28306 Cumberland County Fayetteville, NC 28306

### SECTION B: PRINCIPAL OFFICE INFORMATION

1. DESCRIPTION OF NATURE OF BUSINESS: construction

2. PRINCIPAL OFFICE PHONE NUMBER: (910) 425-1084 3. PRINCIPAL OFFICE EMAIL: Privacy Redaction

4. PRINCIPAL OFFICE STREET ADDRESS 5. PRINCIPAL OFFICE MAILING ADDRESS

729 Snowhill Road 729 Snowhill Road

Fayetteville, NC 28306 Fayetteville, NC 28306

6. Select one of the following if applicable. (Optional see instructions)

☐ The company is a veteran-owned small business

☐ The company is a service-disabled veteran-owned small business

### SECTION C: COMPANY OFFICIALS (Enter additional company officials in Section E.)

NAME: Jimmy Cruz NAME: \_\_\_\_\_ NAME: \_\_\_\_\_

TITLE: Managing Member TITLE: \_\_\_\_\_ TITLE: \_\_\_\_\_

ADDRESS: \_\_\_\_\_ ADDRESS: \_\_\_\_\_ ADDRESS: \_\_\_\_\_

729 Snowhill Road \_\_\_\_\_

Fayetteville, NC 28306 \_\_\_\_\_

### SECTION D: CERTIFICATION OF ANNUAL REPORT. Section D must be completed in its entirety by a person/business entity.

Jimmy Cruz 2/9/2026

SIGNATURE

DATE

Form must be signed by a Company Official listed under Section C of This form.

Jimmy Cruz Managing Member

Print or Type Name of Company Official

Print or Type Title of Company Official

This Annual Report has been filed electronically.

MAIL TO: Secretary of State, Business Registration Division, Post Office Box 29525, Raleigh, NC 27626-0525



[Home](#) [Business Registration](#) [Search](#) Limited Liability Company

## Limited Liability Company

### Actions

- [File an Annual Report/Amend an Annual Report](#)
- [Online Filing](#)
- [Order a Document Online](#)
- [Add Entity to My Email Notification List](#)
- [View Filings](#)
- [Print a Pre-Populated Annual Report form](#)
- [Print an Amended a Annual Report form](#)

**Legal name:** Cruz Masters, LLC

**Secretary of State Identification Number (SOSID):** 1933353

**Status:** Current-Active

**Citizenship:** Domestic

**Date formed:** 1/7/2020

**Registered agent:** [Jimmy Cruz](#)

#### Mailing address

729 Snowhill Road  
Fayetteville, NC 28306

#### Principal Office address

729 Snowhill Road  
Fayetteville, NC 28306

#### Registered Office address

729 Snowhill Road  
Fayetteville, NC 28306

## Registered Mailing address

729 Snowhill Road  
Fayetteville, NC 28306

## Company officials

All LLCs are managed by their managers pursuant to N.C.G.S. 57D-3-20.

- **Managing Member**

[Jimmy Cruz](#)

729 Snowhill Road  
Fayetteville NC 28306

[Return to top](#)

## Other Agencies

[NC Gov](#)

[State Board of Elections](#)

[North Carolina Birth Certificate Information](#)

[North Carolina State Bar](#)

[North Carolina Department of Commerce](#)

[North Carolina Department of Revenue](#)

[All North Carolina Government Organizations](#)

## Links of Interest

[National Association of Secretaries of State](#)

[Intellectual Property](#)

[NASAA - North American Securities  
Administrators Association](#)

[North Carolina Consular Corps](#)

[Secretary of State Disclaimer & Privacy](#)

Hours of Operation Monday - Friday 8:00 am -  
5:00 pm



**North Carolina Secretary of  
State's Office**



## Contact Us

[919-814-5400](#)   [Support](#)   [Division Directory](#)

Verify License/Qualifier Search

Contact

Name

Cruz Masters, LLC

Address

729 Snow Hill Rd.  
Fayetteville, NC 28306

Phone

9104251084

License

License #

L.83595

Account Type

License

First Issued Date

06/09/2020

Expiration Date

12/31/2026

Status

Active

License Limitation

Unlimited

Active Classifications

Building

Qualifiers

| Name           | Qualifier # | Status |
|----------------|-------------|--------|
| Chavis, Danny  | Q.08286     | Active |
| Jimmy Cruz     | Q.96664     | Active |
| Gabriel G Cruz | Q.104690    | Active |

Close Details

**SECTION 9: RESPONDENT INFORMATION SHEET**

|                                                          |                                                                     |
|----------------------------------------------------------|---------------------------------------------------------------------|
| <b>Company / Firm Name</b>                               | Cruz Masters, LLC                                                   |
| <b>Owner of Company</b>                                  | Jimmy Cruz                                                          |
| <b>Federal Tax ID / EIN</b>                              | 84-4181135                                                          |
| <b>NC Secretary of State Registration No.</b>            | 1933353                                                             |
| <b>NC General Contractor License No.</b>                 | 83595                                                               |
| <b>NC Contractor License Classification / Limitation</b> | Licensed Building Contractor - Unlimited                            |
| <b>Years in Business</b>                                 | 18 Years                                                            |
| <b>Number of Full-Time Employees</b>                     | 23                                                                  |
| <b>Primary Contact for this Bid</b>                      | Jimmy Cruz                                                          |
| <b>Contact Title</b>                                     | President                                                           |
| <b>Contact Phone Number</b>                              | 910-425-1084 office 646-879-9549 cell                               |
| <b>Contact Email Address</b>                             | jimmy.cruz@cruzmastersllc.com                                       |
| <b>Mailing Address</b>                                   | 729 Snow Hill Rd Fayetteville, NC 28306                             |
| <b>Is firm NC-certified HUB / SDBE?</b>                  | <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No |
| <b>Will subcontractors be used?</b>                      | <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No |
| <b>E-Verify Employer Identification No.</b>              | 1419446                                                             |

**SECTION 10: BID RESPONSE FORM**

The undersigned proposes and agrees that, if this bid is accepted, to enter into a contract with the City of Fayetteville, North Carolina for the furnishing of all construction work necessary to fulfill the Scope of Work in full accordance with all specifications and contract documents, to the entire satisfaction of the City, at the prices stated below. Pursuant to N.C.G.S. 143-54, under penalty of perjury, the signer certifies this bid has not been arrived at collusively or in violation of Federal or North Carolina antitrust laws.

The following addenda are acknowledged:

Addendum No. 1 dated 07/16/2026

Addendum No. \_\_\_\_\_ dated \_\_\_\_\_

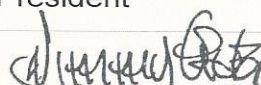
Addendum No. \_\_\_\_\_ dated \_\_\_\_\_

**BASE BID TOTAL:** \$ 556,746.00 (five hundred fifty six thousand seven hundred forty six dollars)

BID ALTERNATE #G1 (Add): \$ 136,967.00 (one hundred thirty six thousand nine hundred sixty seven dollars)

**Certification:**

I certify that the information provided is accurate and that the company agrees to all terms and conditions of the ITB and Scope of Work.

|                                          |                                                                                     |
|------------------------------------------|-------------------------------------------------------------------------------------|
| <b>Authorized Representative Name</b>    | Jimmy Cruz                                                                          |
| <b>Title</b>                             | President                                                                           |
| <b>Signature</b>                         |  |
| <b>Date</b>                              | July 23, 2026                                                                       |
| <b>Company Name</b>                      | Cruz Masters, LLC                                                                   |
| <b>NC General Contractor License No.</b> | 83595                                                                               |
| <b>Federal Tax ID</b>                    | 84-4181135                                                                          |

*\*Sum quoted includes all applicable taxes, bonds (bid, performance, and payment), permits, licenses, insurance costs, and all other costs incidental to the resulting contract. Bid prices shall EXCLUDE NC sales tax on permanent construction materials per G.S. 105-164.14(b).*

Expiration Date

2026

License No.

83595

# North Carolina

## Licensing Board for General Contractors

This is to Certify That:

**Cruz Masters, LLC**

Fayetteville, NC

is duly registered and entitled to practice

## General Contracting

Limitation: Unlimited

Classification: Building

until

December 31, 2026

when this Certificate expires.

Witness our hands and seal of the Board.

Dated, Raleigh, N.C.

01/01/2026

This certificate may not be altered.



*E. P. Smith*

Chairman

*Myra P. Ledy*

Secretary-Treasurer

**ATTACHMENT A: BID SCHEDULE / FINANCIAL PROPOSAL**Respondent: Cruz Masters, LLCITB No.: COF1517006Date: July 23, 2026

Complete and return this bid schedule. All costs must be itemized. Prices include all labor, materials, equipment, overhead, bonds, permits, and other costs. Bid prices shall EXCLUDE NC sales tax on permanent construction materials per G.S. 105-164.14(b).

| #                                          | Description of Work / CSI Division                                | Unit | Qty | Unit Price (\$) | Total (\$)           |
|--------------------------------------------|-------------------------------------------------------------------|------|-----|-----------------|----------------------|
|                                            | 01-50-00/22-00-00/ 26-00-00 mobilization, electrical and plumbing | E    | 1   | 103,033.00      | 103,033.00           |
|                                            | 02-41-00 selective demo                                           | E    | 1   | 40,740          | 40,740               |
|                                            | 03-00-00 concrete                                                 | E    | 1   | 1,200           | 1,200                |
|                                            | 05-50-00 metals blocking and support                              | E    | 1   | 18,673.00       | 18,673.00            |
|                                            | 07-54-00 TPO, insulation, skylight, curb                          | E    | 1   | 108,850.00      | 108,850.00           |
|                                            | 08-11-00 - hollow metal doors                                     | E    | 1   | 83,450.00       | 83,450.00            |
|                                            | 09-21-16 Gypsum bulkheads patching                                | E    | 1   | 55,800          | 55,800               |
|                                            | 09 floorings Ceramic rubber base, lvt ACT                         | E    | 1   | 145,000.00      | 145,000.00           |
| <b>BASE BID TOTAL NOT-TO-EXCEED AMOUNT</b> |                                                                   |      |     |                 | <b>\$ 556,746.00</b> |

*Optional: Attach a complete itemized Cost Breakdown and/or Unit Price Schedule as a supplement.*

**ATTACHMENT B: REFERENCES FORM (CONSTRUCTION)****Respondent:** Cruz Masters, LLC

Provide at least three (3) references from clients for whom your firm has provided construction services of similar size and scope within the last seven (7) years. At least one reference should be a North Carolina municipality, county, or public agency. References shall not be from the City of Fayetteville.

| Organization                  | Contact         | Phone        | Email                  | Project Value |
|-------------------------------|-----------------|--------------|------------------------|---------------|
| Gideon Contracting            | Brian Glover    | 239-789-6181 | BCGlover@gideonusa.com | 376,071.00    |
| Atlantic Marine               | Sherri Stoddard | 757-304-2440 | n/a                    | 415,142.53    |
| Fayetteville State University | Joshua McClain  | 910-672-1468 | jmcclain2@uncfsu.edu   |               |

**Reference 1 — Nature of Construction Work / Services Provided:**roofing, framing drywall painting ACT

Contract Value: \$ 376,071.00      Start Date: 01/22/2024      Completion Date: 12/18/2024

**Reference 2 — Nature of Construction Work / Services Provided:**Roofing, painting, ACT

Contract Value: \$ 415,142.53      Start Date: 01/04/2020      Completion Date: 07/22/2020

**Reference 3 — Nature of Construction Work / Services Provided:**drywall, electrical flooring and painting

Contract Value: \$ 502,668.94      Start Date: 05/16/2025      Completion Date: 08/26/2025

**ATTACHMENT D: CERTIFICATION OF FINANCIAL CONDITION****Solicitation #:** COF1517006      **Vendor Name:** Cruz Masters, LLC**The undersigned hereby certifies that: [Check all applicable boxes]**

☒ The Vendor is in sound financial condition and, if applicable, has received an unqualified audit opinion for the latest audit of its financial statements.

Date of latest audit: 12/31/2025 (If no audit within the past 18 months, explain below.)

☒ The Vendor has no outstanding liabilities, including tax and judgment liens, to the IRS or any other government entity.

☒ The Vendor is current in all amounts due for federal and state taxes and required employment-related contributions and withholdings.

☒ The Vendor is not the subject of any current litigation or findings of noncompliance under federal or state law.

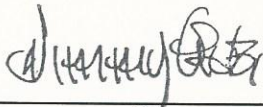
☒ The Vendor has not been the subject of any past or current litigation or noncompliance findings that may impact its ability to fulfill this contract.

☒ The undersigned is authorized to make the foregoing statements on behalf of the Vendor.

**If any box is NOT checked, Vendor must explain below. Failure to provide an explanation may result in a non-responsive determination.**

Explanation:

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

Signature:       Date: July 23, 2026

Printed Name: Jimmy Cruz      Title: President

*This certification is a continuing obligation. Notify the City within 30 days of any material change.*

## ATTACHMENT E: LOCATION OF WORKERS UTILIZED BY VENDOR

Solicitation #: COF1517006 Vendor Name: Cruz Masters, LLC

In accordance with N.C.G.S. 143-59.4, the Vendor shall detail where performance will occur and how it intends to utilize workers outside the United States.

1. Will any work under this contract be performed outside the United States? ☐ Yes ☒ No

If YES:

a) List locations outside the U.S.: \_\_\_\_\_

b) Describe how those workers/resources will be utilized: \_\_\_\_\_

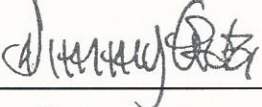
2. Where within the United States will work be performed?

Fayetteville, North Carolina

*Note: The City will evaluate risks associated with offshore performance. Vendors must notify the City in writing of any relocation of workers outside the U.S. during the contract term.*

**ATTACHMENT F: NON-COLLUSION CERTIFICATION****Solicitation #:** COF1517006 **Vendor Name:** Cruz Masters, LLC

The undersigned certifies, pursuant to N.C.G.S. 143-54 and under penalty of perjury, that this bid has been submitted competitively and without collusion with any other Bidder; that none of its officers, directors, or owners has been convicted of violations of Chapter 78A of the NC General Statutes, the Securities Act of 1933, or the Securities Exchange Act of 1934; and that it is not an ineligible Vendor as defined in G.S. 143-59.1. Furthermore, the undersigned certifies that neither it nor its principals are presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from covered transactions by any Federal or State department or agency. As required by G.S. 143-48.5, the undersigned certifies that it and all subcontractors comply with Article 2 of Chapter 64 of the NC General Statutes (E-Verify).

Signature:  Date: July 23, 2026Printed Name: Jimmy Cruz Title: PresidentCompany Cruz Masters, LLC Name:

## ATTACHMENT G: DEBARMENT, SUSPENSION & RESPONSIBILITY CERTIFICATION

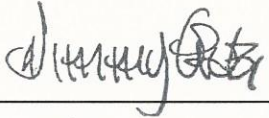
Solicitation #: COF1517006 Vendor Name: Cruz Masters, LLC

The Primary Participant certifies, to the best of its knowledge and belief, that it and its principals:

- Are NOT presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from covered transactions by any Federal, State, or local department or agency;
- Have NOT within a three-year period preceding this proposal been convicted of, or had a civil judgment rendered against them for, fraud or a criminal offense in connection with obtaining, attempting to obtain, or performing a public transaction or contract;
- Are NOT presently indicted for, or otherwise criminally or civilly charged by a governmental entity with, commission of any of the offenses enumerated above; and
- Have NOT within a three-year period preceding this proposal had one or more public transactions terminated for cause or default.

**(If the Primary Participant cannot certify to any statement above, attach a written explanation.)**

THE PRIMARY PARTICIPANT CERTIFIES OR AFFIRMS THE TRUTHFULNESS AND ACCURACY OF THE CONTENTS OF THE STATEMENTS SUBMITTED ON OR WITH THIS CERTIFICATION AND UNDERSTANDS THAT THE PROVISIONS OF 31 U.S.C. §§3801 ET SEQ. ARE APPLICABLE THERETO.

Signature:  Title: President  
Printed Name: Jimmy Cruz Date: July 23, 2026

**ATTACHMENT H: PENDING LITIGATION & LEGAL PROCEEDINGS  
DISCLOSURE****Solicitation #:** COF1517006 **Vendor Name:** Cruz Masters, LLC

The City of Fayetteville requires Respondents to disclose any pending or recent legal proceedings that may affect their ability to perform under this contract. Failure to disclose required information may result in a determination of non-responsibility and rejection of the bid.

**Instructions: Answer each question. If YES, provide full details on a separate sheet and attach to this form.**

**1. Pending Lawsuits or Legal Claims**

Is your firm currently a party to any lawsuit, arbitration, or other legal claim relating to contract performance, fraud, misrepresentation, breach of contract, or regulatory compliance?

☐ Yes ☒ No If YES, describe:

**2. Judgments or Settlements Within the Past Five (5) Years**

Has your firm had any civil judgment entered against it, or entered into any settlement agreement, in connection with a construction contract?

☐ Yes ☒ No If YES, describe:

**3. Regulatory Actions or Government Investigations**

Is your firm currently under investigation by any federal, state, or local regulatory agency or licensing authority (including the NC Licensing Board for General Contractors)?

☐ Yes ☒ No If YES, describe:

**4. Contract Terminations for Default or Cause**

Has any government agency or private party terminated a construction contract with your firm for default or cause within the past five (5) years?

☐ Yes ☒ No If YES, describe:

**5. Bankruptcy or Insolvency Proceedings**

Has your firm filed for bankruptcy or been declared insolvent within the past seven (7) years?

☐ Yes ☒ No If YES, describe:

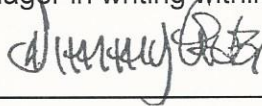
**6. Debarment or Suspension**

Is your firm, or any principal, officer, or director of your firm, currently debarred, suspended, or otherwise excluded from any government procurement program?

☐ Yes ☒ No If YES, describe:

---

**Continuing Obligation:** The disclosures made on this form are continuing representations. If any matter arises or materially changes after submission and prior to contract expiration, the Vendor must notify the City's Purchasing Manager in writing within **ten (10) business days** of the change.

Signature:  Date: July 23, 2026

Printed Name: Jimmy Cruz Title: President

Company Name:

Cruz Masters, LLC

**ATTACHMENT I: SUBCONTRACTOR LIST AND CHANGE NOTIFICATION FORM**Respondent: Cruz Masters, LLCITB No.: COF1517006Date: July 23, 2026

**IMPORTANT: All changes to the approved Subcontractor List MUST be immediately reported in writing to Kim Toon, Purchasing Manager, at Kimberlytoon@fayettevillenc.gov PRIOR to the substitute or new subcontractor beginning any work. Unauthorized substitutions may result in non-payment and/or contract termination. Use the Subcontractor Change Notification Form below.**

| Subcontractor / Supplier Name | Scope of Work                         | License No. | NAICS Code | SDBE? | HUB? | Est. \$ Amount |
|-------------------------------|---------------------------------------|-------------|------------|-------|------|----------------|
| Baxter Electric               | lighting, demo, rough in data support | 11284       |            | no    | no   | \$65,000.00    |
| Cruz Plumbing                 | demo, water waste tie ins             | 17505       |            | no    | no   | \$31,700.00    |
| Performance Heating & Air     | demo, dct grills balance              | 29759       |            | no    | no   | \$31,500.00    |
|                               |                                       |             |            |       |      |                |
|                               |                                       |             |            |       |      |                |
|                               |                                       |             |            |       |      |                |
|                               |                                       |             |            |       |      |                |
|                               |                                       |             |            |       |      |                |
|                               |                                       |             |            |       |      |                |
|                               |                                       |             |            |       |      |                |

Total Base Bid: \$556,746.00Total Subcontracted: \$128,200.00Self-Performed %: 77 %

By signing below, the Bidder certifies that the above is a complete and accurate list of all intended first-tier subcontractors and that any changes will be immediately reported to the City Purchasing Manager before work with a new or substitute subcontractor begins.

Authorized Signature: \_\_\_\_\_

Date: July 23, 2026

Printed Name: \_\_\_\_\_

Title: President

Company Name: \_\_\_\_\_

Cruz Masters, LLC

**ATTACHMENT J: BID BOND / PERFORMANCE BOND / PAYMENT BOND****BID BOND**

A Bid Bond in the amount of 5% of the total bid amount must be submitted with the bid. The Bid Bond shall be executed by a surety company licensed in NC with an A.M. Best rating of A-VII or better.

|                                             |                                                                                   |
|---------------------------------------------|-----------------------------------------------------------------------------------|
| <b>Principal (Contractor):</b>              | Cruz Masters, LLC                                                                 |
| <b>Surety Company:</b>                      | Pennsylvania National Mutual Casualty Insurance Co.                               |
| <b>Owner:</b>                               | City of Fayetteville, North Carolina                                              |
| <b>Project Title:</b>                       | Blue Street Office Building Renovation                                            |
| <b>Bid Amount:</b>                          | \$ 693,713.00 (six hundred ninety three thousand seven hundred thirteen dollars)  |
| <b>Bond Amount (5% of Bid):</b>             | \$ 34,685.65                                                                      |
| <b>Principal Signature:</b>                 |                                                                                   |
| <b>Surety Signature (Attorney-in-Fact):</b> |  |
| <b>NC Surety Agent License No.:</b>         | 17072650                                                                          |

**PERFORMANCE BOND — G.S. 44A-26**

To be submitted within 10 days of award. Bond amount = 100% of contract price.

|                                |                                      |
|--------------------------------|--------------------------------------|
| <b>Principal (Contractor):</b> |                                      |
| <b>Surety Company:</b>         |                                      |
| <b>Owner:</b>                  | City of Fayetteville, North Carolina |
| <b>Project Title:</b>          |                                      |
| <b>Contract Price:</b>         | \$                                   |
| <b>Bond Amount (100%):</b>     | \$                                   |

CONDITION: If the Principal shall faithfully perform the Contract, this obligation shall be null and void; otherwise it shall remain in full force and effect pursuant to N.C.G.S. 44A-26.

Principal Signature: \_\_\_\_\_ Date: \_\_\_\_\_

Surety Signature (Attorney-in-Fact): \_\_\_\_\_ Date: \_\_\_\_\_

NC Surety Agent License No.: \_\_\_\_\_ Power of Attorney Attached: ☐ Yes

**PAYMENT BOND — G.S. 44A-27**

To be submitted within 10 days of award. Bond amount = 100% of contract price.

|                                |                                      |
|--------------------------------|--------------------------------------|
| <b>Principal (Contractor):</b> |                                      |
| <b>Surety Company:</b>         |                                      |
| <b>Owner:</b>                  | City of Fayetteville, North Carolina |
| <b>Project Title:</b>          |                                      |
| <b>Contract Price:</b>         | \$                                   |
| <b>Bond Amount (100%):</b>     | \$                                   |

CONDITION: This bond is conditioned upon the prompt payment for all labor, materials, and equipment for protection of persons furnishing materials or performing labor per N.C.G.S. 44A-27.

Principal Signature: \_\_\_\_\_

Date:

Surety Signature (Attorney-in-Fact): \_\_\_\_\_

Date:

NC Surety Agent License No.: \_\_\_\_\_ Power of Attorney Attached: ☐ Yes

**PENNSYLVANIA NATIONAL**  
**MUTUAL CASUALTY INSURANCE COMPANY**  
HARRISBURG, PA

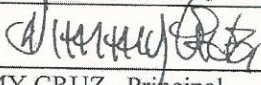
**BID BOND**

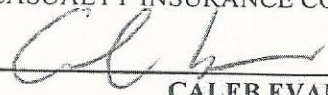
KNOW ALL MEN BY THESE PRESENTS: That **CRUZ MASTERS LLC**  
**729 SNOWHILL RD**  
**FAYETTEVILLE, NC 28306**, Principal,  
and PENNSYLVANIA NATIONAL MUTUAL CASUALTY INSURANCE COMPANY, Surety, are held and  
firmly bound unto **CITY OF FAYETTEVILLE, NORTH CAROLINA**  
**433 HAY STREET, FAYETTEVILLE, NC 28301**, Obligee,  
in the sum of **THIRTY FOUR THOUSAND SIX HUNDRED EIGHTY FIVE DOLLARS AND SIXTY**  
**FIVE CENTS (5% OF TOTAL BID)**  
Dollars (\$34,685.65)  
for the payment of which we bind ourselves, our legal representatives, successors and assigns, jointly and severally,  
firmly by these presents.

WHEREAS, Principal has submitted or is about to submit a proposal to Obligee on a contract for  
**BLUE STREET OFFICE BUILDING RENOVATION**  
**FAYETTEVILLE, NC**

NOW, THEREFORE, if the said contract be awarded to Principal and Principal shall, within such time as may be  
specified, enter into the contract in writing and give such bond or bonds as may be specified in the bidding or  
contract documents with surety acceptable to Obligee; or if Principal shall fail to do so, pay to Obligee the damages  
which Obligee may suffer by reason of such failure not exceeding the penalty of this bond, then this obligation shall  
be null and void; otherwise to remain in full force and effect.

SIGNED, SEALED AND DATED this 07/23/2026.

**CRUZ MASTERS LLC**  
By:  (Seal)  
**JIMMY CRUZ, Principal**

**PENNSYLVANIA NATIONAL MUTUAL**  
**CASUALTY INSURANCE COMPANY**  
By:   
**CALEB EVANS, Attorney-In-Fact**

**PENNSYLVANIA NATIONAL MUTUAL CASUALTY INSURANCE COMPANY**  
**Harrisburg, Pennsylvania**

6174

**POWER OF ATTORNEY**

**Know All Men By these Presents**, That PENNSYLVANIA NATIONAL MUTUAL CASUALTY INSURANCE COMPANY, a corporation of the Commonwealth of Pennsylvania, does hereby make, constitute and appoint DAVID CANADY, JOHN L. CANADY, J. MILANI RICHARDS, SARA GIBSON, TYRUS ROSS, AND CALEB EVANS, ALL OF FAYETTEVILLE, NORTH CAROLINA (EACH) its true and lawful Attorney(s)-in-Fact to make, execute, seal and deliver for and on its behalf, as surety, as its act and deed:

ANY AND ALL BONDS AND UNDERTAKINGS PROVIDED THE AMOUNT OF NO ONE BOND OR UNDERTAKING EXCEEDS THE SUM OF TWO MILLION DOLLARS ----- (\$2,000,000.00) ALL POWER AND AUTHORITY HEREBY CONFERRED SHALL HEREBY EXPIRE AND TERMINATE WITHOUT NOTICE AT MIDNIGHT ON MAY 31, 2033, AS RESPECTS EXECUTION SUBSEQUENT THERETO.

And the execution of such bonds in pursuance of these presents shall be as binding upon said Company as fully and amply, to all intents and purposes, as if they had been duly executed and acknowledged by the regularly elected officers of the Company at its office in Harrisburg, Pennsylvania, in their own proper persons.

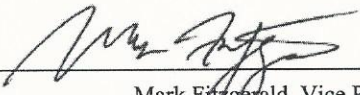
This appointment is made by and under the authorization of a resolution adopted by the Board of Directors of the Company on October 24, 1973 at Harrisburg, Pennsylvania which is shown below and is now in full force and effect.

RESOLVED, that (1) the President, any Vice President, the Secretary, or any Department Secretary shall have power to appoint, and to revoke the appointments of, Attorneys-in-Fact or agents with power and authority as defined or limited in their respective powers of attorney, and to execute on behalf of the Company, and affix the Company's seal thereto, bonds, undertakings, recognizance's, contracts of indemnity and other written obligations in the nature thereof or related thereto; and (2) any of such Officers of the Company may appoint and revoke the appointments of joint-control custodians, agents for acceptance of process, and Attorneys-in-Fact with authority to execute waivers and consents on behalf of the Company; and (3) the signature of any such Officer or of any Assistant Secretary or Department Assistant Secretary and the Company seal may be affixed by facsimile to any power of attorney or certification given for the execution of any bond, undertaking, recognizance, contract of indemnity or other written obligation in the nature thereof or related thereto, such signature and seal when so used whether heretofore or hereafter, being hereby adopted by the Company as the original signature of such Officer and the original seal of the Company, to be valid and binding upon the Company with the same force and effect as though manually affixed.

**In Witness Whereof:** PENNSYLVANIA NATIONAL MUTUAL CASUALTY INSURANCE COMPANY has caused these presents to be signed and its corporate seal to be hereto affixed on May 15, 2023.



PENNSYLVANIA NATIONAL MUTUAL CASUALTY INSURANCE COMPANY

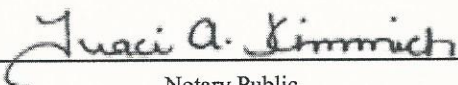
  
Mark Fitzgerald, Vice President - Surety

Commonwealth of Pennsylvania, County of Dauphin – ss:

On May 15, 2023, before me appeared Mark Fitzgerald to me personally known, who being by me duly sworn, did say that he resides in the New Jersey, that he is the Vice President – Surety of PENNSYLVANIA NATIONAL MUTUAL CASUALTY INSURANCE COMPANY, that he is the individual described in and who executed the preceding instrument, and that the seal affixed to said instrument is the corporate seal of said Company, and that said instrument was signed and sealed on behalf of said Company by authority and direction of said Company, and the said office acknowledged said instrument to be the free act and deed of said Company.

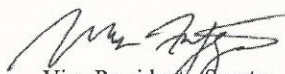


**COMMONWEALTH OF PENNSYLVANIA**  
**Notarial Seal**  
Traci A Kimmich, Notary Public  
City Of Harrisburg, Dauphin County  
My Commission Expires Oct 31, 2024  
Member, Pennsylvania Association of Notaries

  
Notary Public

I, Mark Fitzgerald, Vice President – Surety of the PENNSYLVANIA NATIONAL MUTUAL CASUALTY INSURANCE COMPANY, a corporation of the Commonwealth of Pennsylvania, do hereby certify that the above and foregoing is a true and correct copy of a Power of Attorney, executed by the said Company, which is still in full force and effect.

**In Witness Whereof**, I have hereunto set my hand and affixed the corporate seal of said Company on \_\_\_\_\_.

  
Vice President - Surety



**ATTACHMENT L: HUB / SDBE AFFIDAVITS (BIDDER MUST COMPLETE AND RETURN)****ALL THREE AFFIDAVITS MUST BE COMPLETED, SIGNED, AND RETURNED WITH BID SUBMISSION.**

HUB Affidavit A and HUB Affidavit C are required from ALL bidders. HUB Affidavit B is required ONLY if the SDBE/HUB participation goal cannot be met and you are documenting good faith efforts.

**HUB AFFIDAVIT A — LISTING OF PROPOSED SDBE/HUB SUBCONTRACTORS AND SUPPLIERS**

*REQUIRED FROM ALL BIDDERS. List all SDBE/HUB certified subcontractors and suppliers you propose to use on this project.*

ITB No.: COF1517006 Project Title: Blue Street Office Building Renovation  
 Prime Contractor Name: Cruz Masters, LLC Date: July 23, 2026

| SDBE/HUB Firm Name                  | Scope of Work                          | Cert. No. | NAICS Code | SDBE? | HUB?      | \$ Amount / % |
|-------------------------------------|----------------------------------------|-----------|------------|-------|-----------|---------------|
| Cruz Masters LLC                    | Scope less, plumbing electrical & HVAC |           |            |       | yes       |               |
|                                     |                                        |           |            |       |           |               |
|                                     |                                        |           |            |       |           |               |
|                                     |                                        |           |            |       |           |               |
|                                     |                                        |           |            |       |           |               |
|                                     |                                        |           |            |       |           |               |
| <b>TOTAL SDBE/HUB PARTICIPATION</b> |                                        |           |            |       | <b>\$</b> | <b>77 %</b>   |

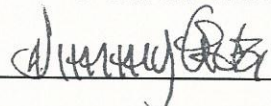
Total Base Bid Amount: \$ 556,746.00

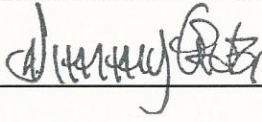
Total SDBE/HUB Participation Amount: \$ 428,546.00

SDBE/HUB Participation as % of Total Bid: 77 %

**SDBE/HUB Participation Goal for this Project: [XX]%**

I certify that the above information is accurate and that each firm listed holds a current SDBE certification from the City of Fayetteville and/or a current HUB certification from the NC Office of Historically Underutilized Businesses.

Authorized Signature:   
 Date: July 23, 2026

Printed Name \_\_\_\_\_  
 Title: President   
 Company Name:  
Cruz Masters, LLC

## HUB AFFIDAVIT B — GOOD FAITH EFFORTS DOCUMENTATION

*REQUIRED ONLY IF SDBE/HUB PARTICIPATION GOAL CANNOT BE MET. Complete and attach if your firm's SDBE/HUB participation is below the stated goal. Document all good faith efforts to identify and engage SDBE/HUB firms.*

ITB No.: COF1517006 Prime Contractor: Cruz Masters, LLC

Actual SDBE/HUB Participation Achieved: \$ 428,546.00 ( 77 % of total  
 bid) SDBE/HUB Participation Goal: [XX]% — Dollar Shortfall: \$ 0

### 1. SDBE/HUB Firms Solicited

List each SDBE/HUB firm solicited, the date and method of contact, and the response received:

| SDBE/HUB Firm Name | Date Contacted | Method | Response / Reason Not Used |
|--------------------|----------------|--------|----------------------------|
| N/A                |                |        |                            |
|                    |                |        |                            |
|                    |                |        |                            |
|                    |                |        |                            |
|                    |                |        |                            |
|                    |                |        |                            |

### 2. Work Packages Made Available to SDBE/HUB Firms

Describe work packages that were broken out or made available to encourage SDBE/HUB participation:

N/A

### 3. Technical Assistance Offered

Describe any technical assistance or information provided to interested SDBE/HUB firms:

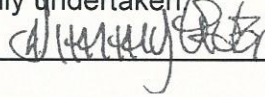
N/A

### 4. Other Good Faith Efforts

Describe any other steps taken to meet the participation goal:

N/A

I certify under penalty of perjury that the foregoing information is true and complete and that the described good faith efforts were actually undertaken.

Authorized Signature: 

Date: July 23, 2026

Printed Name: Jimmy Cruz

Title: President

Company Name: Cruz Masters, LLC

## HUB AFFIDAVIT C — SDBE/HUB CERTIFICATION AND UTILIZATION COMMITMENT

*REQUIRED FROM ALL BIDDERS. The prime contractor certifies its own SDBE/HUB status and commits to honoring the participation levels stated in Affidavit A throughout contract performance.*

ITB No.: COF151706 Project Title: Blue Street Office Renovation

Prime Contractor Name: Cruz Masters, LLC

### PART I — Prime Contractor SDBE/HUB Status

Is the Prime Contractor a City of Fayetteville certified SDBE? ☐ Yes ☒ No

If YES, SDBE Certificate No.: \_\_\_\_\_ Expiration Date: \_\_\_\_\_

Is the Prime Contractor a NC-certified HUB entity? ☒ Yes ☐ No

If YES, HUB Vendor No.: 4003352 Expiration Date: 10/09/2027

### PART II — Utilization Commitment

The undersigned Prime Contractor hereby commits to the SDBE/HUB participation levels listed in HUB Affidavit A and agrees to the following:

- All SDBE/HUB firms listed in Affidavit A shall be used on this project as described, and shall not be substituted or removed without prior written approval from the City Purchasing Manager.
- Monthly SDBE/HUB utilization reports will be submitted with each pay application showing actual payments made to each SDBE/HUB firm.
- Any proposed change to SDBE/HUB participation will be immediately reported to Kim Toon, Purchasing Manager, at [Kimberlytoon@fayettevillenc.gov](mailto:Kimberlytoon@fayettevillenc.gov), accompanied by a plan to maintain or replace the participation level.
- The Prime Contractor will ensure prompt payment to SDBE/HUB subcontractors within seven (7) days of receipt of payment from the City, per G.S. 22C-3.
- Retainage withheld from SDBE/HUB subcontractors shall not exceed the retainage percentage withheld from the Prime Contractor by the City.

PART III — Certification

I certify under penalty of perjury that the information provided in this Affidavit and in HUB Affidavit A is true, complete, and accurate; that I am authorized to make these commitments on behalf of the firm; and that the SDBE/HUB firms listed hold current valid certifications as described.

Authorized Signature: \_\_\_\_\_

*Jimmy Cruz*

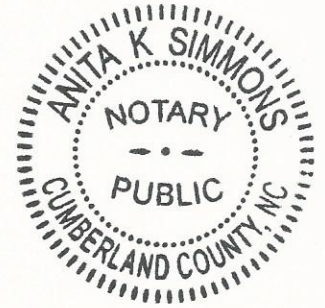
Date: July 23, 2026

Printed Name: Jimmy Cruz

Title: President

Company Name: Cruz Masters, LLC

NC General Contractor License No.: 83595



Notarized:

State of North Carolina County of Cumberland

Subscribed and sworn before me this 23<sup>rd</sup> day of July, 2026.

Notary Public: Anita K. Simmons

My Commission Expires: April 1 2028

Printed Name Jimmy R. Cruz  
 Title: President  
 Company Name:  
Cruz Masters, LLC

## HUB AFFIDAVIT B — GOOD FAITH EFFORTS DOCUMENTATION

*REQUIRED ONLY IF SDBE/HUB PARTICIPATION GOAL CANNOT BE MET. Complete and attach if your firm's SDBE/HUB participation is below the stated goal. Document all good faith efforts to identify and engage SDBE/HUB firms.*

ITB No.: COF1517006 Prime Contractor: Cruz Masters, LLC

Actual SDBE/HUB Participation Achieved: \$ 428,546.00 ( 77 % of total  
 bid) SDBE/HUB Participation Goal: **[XX]**% — Dollar Shortfall: \$ 0

### 1. SDBE/HUB Firms Solicited

List each SDBE/HUB firm solicited, the date and method of contact, and the response received:

| SDBE/HUB Firm Name | Date Contacted | Method | Response / Reason Not Used |
|--------------------|----------------|--------|----------------------------|
| N/A                |                |        |                            |
|                    |                |        |                            |
|                    |                |        |                            |
|                    |                |        |                            |
|                    |                |        |                            |
|                    |                |        |                            |

### 2. Work Packages Made Available to SDBE/HUB Firms

Describe work packages that were broken out or made available to encourage SDBE/HUB participation:

N/A

### 3. Technical Assistance Offered

Describe any technical assistance or information provided to interested SDBE/HUB firms:

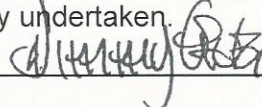
N/A

### 4. Other Good Faith Efforts

Describe any other steps taken to meet the participation goal:

N/A

I certify under penalty of perjury that the foregoing information is true and complete and that the described good faith efforts were actually undertaken.

Authorized Signature: 

Date: July 23, 2026

Printed Name: Jimmy Cruz

Title: President

Company Name: Cruz Masters, LLC

## HUB AFFIDAVIT C — SDBE/HUB CERTIFICATION AND UTILIZATION COMMITMENT

*REQUIRED FROM ALL BIDDERS. The prime contractor certifies its own SDBE/HUB status and commits to honoring the participation levels stated in Affidavit A throughout contract performance.*

ITB No.: COF151706 Project Title: Blue Street Office Renovation

Prime Contractor Name: Cruz Masters, LLC

### PART I — Prime Contractor SDBE/HUB Status

Is the Prime Contractor a City of Fayetteville certified SDBE? ☐ Yes ☒ No

If YES, SDBE Certificate No.: \_\_\_\_\_ Expiration Date: \_\_\_\_\_

Is the Prime Contractor a NC-certified HUB entity? ☒ Yes ☐ No

If YES, HUB Vendor No.: 4003352 Expiration Date: 10/09/2027

### PART II — Utilization Commitment

The undersigned Prime Contractor hereby commits to the SDBE/HUB participation levels listed in HUB Affidavit A and agrees to the following:

- All SDBE/HUB firms listed in Affidavit A shall be used on this project as described, and shall not be substituted or removed without prior written approval from the City Purchasing Manager.
- Monthly SDBE/HUB utilization reports will be submitted with each pay application showing actual payments made to each SDBE/HUB firm.
- Any proposed change to SDBE/HUB participation will be immediately reported to Kim Toon, Purchasing Manager, at [Kimberlytoon@fayettevillenc.gov](mailto:Kimberlytoon@fayettevillenc.gov), accompanied by a plan to maintain or replace the participation level.
- The Prime Contractor will ensure prompt payment to SDBE/HUB subcontractors within seven (7) days of receipt of payment from the City, per G.S. 22C-3.
- Retainage withheld from SDBE/HUB subcontractors shall not exceed the retainage percentage withheld from the Prime Contractor by the City.

PART III — Certification

I certify under penalty of perjury that the information provided in this Affidavit and in HUB Affidavit A is true, complete, and accurate; that I am authorized to make these commitments on behalf of the firm; and that the SDBE/HUB firms listed hold current valid certifications as described.

Authorized Signature: \_\_\_\_\_

*Jimmy Cruz*

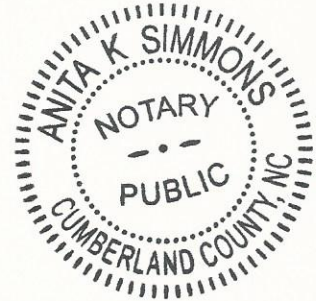
Date: July 23, 2026

Printed Name: Jimmy Cruz

Title: President

Company Name: Cruz Masters, LLC

NC General Contractor License No.: 83595



Notarized:

State of North Carolina County of Cumberland

Subscribed and sworn before me this 23rd day of July, 2026

Notary Public: Anita K. Simmons

My Commission Expires: April 1, 2028